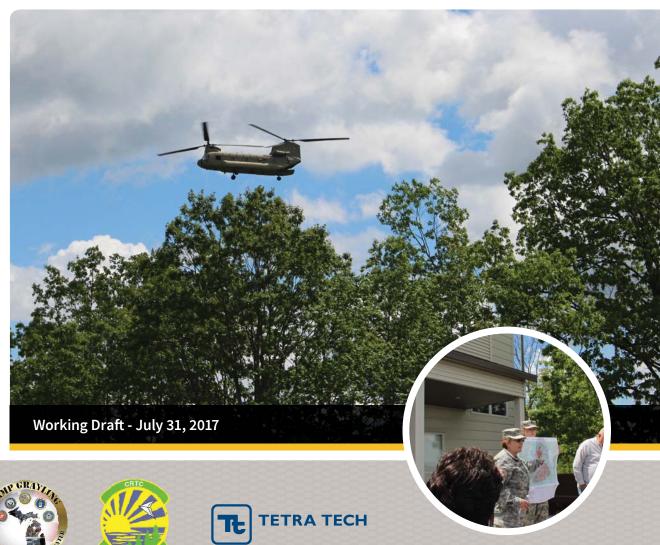
Joint Land Use Study: **Camp Grayling Joint Maneuver Training** Center and Alpena Combat **Readiness Training** Center

Public Participation Plan



















NEMCOG, Camp Grayling JMTC, and Alpena CRTC **Joint Land Use Study**

Public Participation Plan Working Draft - July 31, 2017

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Above. Camp Grayling Public Meetings and Alpena CRTC Policy Committee Meetings

1. JLUS PUBLIC PARTICIPATION PLAN BACKGROUND & GOALS

The Joint Land Use Study (JLUS) is a community driven, collaborative, strategic planning process among Camp Grayling Joint Maneuver Training Center (JMTC) and Alpena Combat Readiness Training Center (CRTC) surrounding local governments, jurisdictions, and other key stakeholders within an approximately 20 mile radius to:

- 1) Promote community development that is compatible with military training, testing, and operational missions;
- 2) Seek ways to manage operational impacts on adjacent lands:
- 3) While optimizing the use of private and community involvement and support.

The Northeast Michigan Council of Governments (NEMCOG) received a grant from the US Department of Defense (DOD), Office of Economic Adjustment (OEA) and is the sponsoring agency coordinating the development of this JLUS.

The JLUS project goals are to:

- Promote land use compatibility between the installations and surrounding communities;
- Seek ways to manage development that is compatible with military training, testing, and operational missions;
- Encourage cooperative action among military personnel, local community officials, and citizens;
- To maintain & strengthen regional economic engines;
- To convene both a technical advisory and policy Committee comprised of people drawn from the surrounding areas affected by the two training centers:
- Engage the public (which includes the technical and policy Committees) to identify current and future land use incompatibility issues;
- Map the identified compatibility issues and communicate them to the public;
- Solicit input from stakeholders about potential solutions to the identified incompatibilities;
- Gain agreement from the various stakeholders on the recommended future management actions;
- Educate the surrounding municipalities on the process and report to promote adoption and implementation of recommendations identified in the final report.

Achieving the JLUS project goals requires developing and implementing a Public Participation Plan (PPP) that will effectively engage stakeholders in the JLUS project area. The core JLUS Project Team, NEMCOG and Tetra Tech, has developed, implemented, and will continue to implement the stakeholder engagement activities described in this PPP throughout the duration of the JLUS project. As of August 2017, stakeholder engagement activities have generated stakeholder input that influences the PPP. Therefore, the PPP is considered an evolving document that will continue to develop as the JLUS project progresses.

2. PUBLIC PARTICIPATION PLAN COMPONENTS

The five components of the PPP include:

- 1. Identifying and characterizing key stakeholders;
- 2. Creating effective messages;
- Identifying and creating effective stakeholder involvement opportunities and educational resources;
- Identifying effective distribution channels and mechanisms;
- 5. Assessing effectiveness.

Each of these PPP components is discussed in detail on the following pages.



PPP Component 1: Identifying and Characterizing Key Stakeholders

Stakeholders include individuals, groups, organizations, and governmental entities interested in, affected by, or affecting the outcome of the JLUS project. The foundational component of the PPP activities is identifying and characterizing stakeholders, with emphasis on the characterization. The goals of the JLUS project include engaging, educating, obtaining input, and seeking agreement from stakeholders. Therefore, it is imperative to tailor the engagement and education messages, formats, and distribution channels based on the stakeholders' perceptions, interests, and communication preferences. In addition to creating a comprehensive list of stakeholders for the JLUS project, it is important for the JLUS Project Team to document characterization information to inform the other PPP components and future JLUS actions.

Key Stakeholder List

Stakeholders identified for the JLUS project include individuals, groups, organizations, and governmental entities located within the JLUS project area.

- The Camp Grayling JMTC area of influence includes the whole of Crawford County; Crawford County's border counties: to the east, portions of Oscoda County; to the south, small portions of Roscommon County; to the west, portions of Kalkaska County and to the north, Otsego County. Also included in the study areas are the southeast portions of Antrim County, and the southwest portion of Montmorency County; for a total of 7 counties and 33 municipalities.
- The Alpena CRTC area of influence includes Alpena County and a small portion of Presque Isle County, as well as 13 municipalities.

Key stakeholders within the two primary JLUS project areas will represent the following:

- · Camp Grayling JMTC staff
- Alpena CRTC staff
- Federal agency staff
 - Thunder Bay National Marine Sanctuary, National Oceanic & Atmospheric Administration
 - US Forest Service
 - US Fish and Wildlife Service
 - USDA Natural Resources Conservation Service
 - US Coast Guard
- · State agency staff
 - Michigan Department of Environmental Quality
 - Michigan Department of Natural Resources
 - Michigan Department of Transportation
- Michigan Economic Development Corporation
- · Elected Officials and Municipal Staff
- Community residents within the project area
- · Local organizations
 - Homeowners associations, such as the AuSable River Property Owners' Association, Lake Margrethe Property Owners' Association, Enchanted Forest Property Owners' Association
 - Economic development groups, such as Grayling Regional Chamber of Commerce and the Alpena Area Chamber of Commerce
 - Local employers, such as Weyerhaeuser, AJD Forest Products, Jays Sporting Goods
 - Recreation organizations, such as Anglers of the AuSable, Trout Unlimited,
 - Environmental organizations, such as Headwaters Land Conservancy, Upper Manistee River Association, Thunder Bay Audubon Society, Michigan United Conservation Club
 - Academia, including Kirtland Community College and Alpena Community College
- Media
 - The Alpena News
 - Crawford County Avalanche
 - WQON-FM 100.3

WAT7-FM 99 3

Many of the key stakeholders within the JLUS Project Area have been asked to serve on the project's Policy Committee and Technical Committee. The Policy Committee(PC) is primarily comprised of City, Township, and County Officials; Base Leadership; State Officials; and private sector leaders. The PC meets on a quarterly basis and is charged with

 providing overall project leadership to include policy direction and oversight, budget approval, project monitoring, and report adoption; · participating in public outreach events;

The Technical Committee(TC) is comprised of local and base community planners, community staff, business representatives, and residents. The TC meets on a monthly or quarterly basis and is responsible for

- Data collection:
- · Identifying and studying technical issues;
- Recommending working groups (if needed) for specific issues;
- · Evaluating alternatives; and
- · Developing recommendations for the Policy



Above. Camp Grayling Policy Committee Meetings



Table 1. JLUS Policy and Technical Committee Members and Organizations

Policy & Technical Cor	mmittee– Joint Land Use Study		
Camp Grayling		Alpena CRTC	
Name	Representing/Title	Name	Representing/Title
LTC Theresa Brown	Camp Grayling	Lt Col Matthew Trumble	Alpena CRTC
SFC Jeremie Mead	Camp Grayling	Lt Col Michael Leski	Alpena CRTC
SGM James Ryba	Camp Grayling	Capt Brian Blumline	Alpena CRTC
LTC Thomas Green	Range Control Director	Greg Sundin	Manager, City of Alpena
Ken Glasser	Otsego County Board	Matt Waligora	Mayor, City of Alpena
Marc Dedenbach	Grayling Twp	Steve Smigelski	Alpena Airport Manager
Kim VanNuck	Beaver Creek Twp Supervisor	Cody Werth	Wilson Twp Board/Planning Commission
Rob Pallarito	Otsego County Board	Ken Lobert	Ossineke Twp Supervisor
Dave Stephenson	Crawford County Board	Nathan Skibbe	Alpena Twp Supervisor
Doug Baum	Grayling City Manager	Dave Post	Hillman Village Manager
David Persons	Garfield Twp Supervisor	Myron McIntire	Hillman Village President
Lisa McComb	Otsego County Economic Alliance	Cam Habermehl	Alpena County Commissioner
Bill Johnson	Frederic Twp Supervisor	Howard Lumsden	Long Rapids Twp Supervisor
Shelly Pinkelman	Frederic Twp Zoning	James Zakshesky	Posen Twp Supervisor
Brian Goebel	Bagley Twp	Michael Grohowski	Krakow Twp Supervisor
Ken Arndt	Bagley Twp	Nyle Wickersham	Metz Twp Supervisor
Jodi Valentino	Roscommon County Controller	Adam Poll	City of Alpena Planning & Development Director
Bruno Wojick	Briley Twp Board	Lisa Kruse	Alpena CRTC Environmental Specialist
George F. Banker	Bear Lake Twp Supervisor	Jim Klarich	Target Alpena
Edward A. Nellist	Lyon Twp Supervisor		
James (Randy) Booth	Big Creek Twp Supervisor		
William E. Curnalia	Higgins Twp Supervisor		
Mary Sanders	Hayes Twp Supervisor		
Gary Neumann	Lovells Twp Supervisor		
Denise Matteini	Otsego Lake Twp		
Margaret Black	Otsego Lake Twp Clerk		
Bonny Miller	Chester Twp Supervisor		
Scott Kruger	Antrim County Commissioner		
Erich Podjaske	City of Grayling Zoning/ Economic Development		

Policy & Technical Committee– Joint Land Use Study			
Regional, State & Federal			
Name	Representing/Title		
Jonathan Edgerly	Michigan Army National Guard – Environmental		
Brandon Schroeder	MSU Extension/Michigan Sea Grant		
Susan Thiel	Michigan Department of Natural Resources		
Jeff Gray	Thunder Bay National Marine Sanctuary		
Mark Ignash	Michigan Economic Development Corporation		
Scott Thayer (Patty O'Donnell – alternate)	Michigan Department of Transportation		
Julie Lowe	Michigan Department of Environmental Quality		
Sharcy Ray	USDA Natural Resource Conservation Service		
Chris Peterson	US Forest Service		
Scott R. Koproski	US Fish & Wildlife Service		
Jay Sweat	Office of Economic Adjustment, Office of the Secretary of Defense		
Denise Cline	Northeast Michigan Council of Governments		
Diane Rekowski	Northeast Michigan Council of Governments		
Nico Tucker	Northeast Michigan Council of Governments		



 $\textbf{Above.} \ \mathsf{JLUS} \ \mathsf{Policy} \ \mathsf{and} \ \mathsf{Technical} \ \mathsf{Committee} \ \mathsf{Members} \ \mathsf{touring} \ \mathsf{Camp} \ \mathsf{Grayling}$



Committee.

Table 1, JLUS Policy and Technical Committee Members and Organizations, contains a list of JLUS TC and PC members. These individuals will play a key role in both developing and implementing the PPP by serving as the core group of stakeholders that help



Above. Alpena CRTC Community Land Use strengths identified during June 2017 Discussion and Public Meetings

disseminate information and promote engagement in the JLUS process among their key stakeholder groups.

Stakeholder Characterization

Understanding stakeholders' existing awareness, perceptions, concerns, values, and priorities related to the Camp Grayling JMTC and the Alpena CRTC will help the JLUS Project Team develop and implement involvement opportunities and educational resources. Characterization information can influence the level of detail in educational materials and highlight where issues might serve as potential roadblocks to participation or agreement on strategies.

Compiling characterization information for each stakeholder group is an iterative process that starts with a core group of key stakeholders and, over the course of the project, becomes more specific. Stakeholder characterization information will evolve over time and could possibly augment approaches for initiating and sustaining stakeholder involvement and educating stakeholders on the JLUS project. The JLUS survey process, as well as public meetings, will aid in characterizing stakeholders' perspectives of Camp Grayling and the Alpena CRTC.

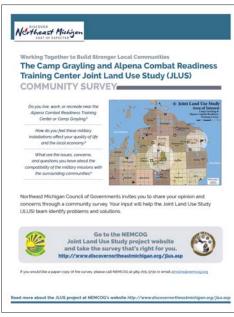
The June 2017 PC and TC discussion sessions and the public meetings offered early insights into stakeholders' perspectives of and concerns about Camp Grayling and the Alpena CRTC. Stakeholders in the project area have a broad array of challenges, including noise, water quality, wildfire, traffic, property value, military operations, and public safety concerns, that are more prevalent and will promote increased levels of stakeholder participation.

Another key aspect of stakeholder characterization is understanding communication channel preferences. Based on discussions with NEMCOG and Camp Grayling Community Relations Specialist, as well as other members of the PC and TC, the community residents rely on traditional sources of information, such as newspaper, radio, and word-of-mouth, to obtain information. Social media is more limited in use, particularly for the older demographic in the project area.

PPP Component 2: Creating Effective Messages

Raising stakeholder awareness and motivating participation in the JLUS process are key to achieving project goals. Doing so successfully requires effective messaging for educational materials and announcements for public involvement opportunities. Stakeholder characterization information on perceptions, concerns, and interests related to the Camp Grayling JMTC and the Alpena CRTC installation complex and mission footprint will aid in crafting effective messages for education and engagement collateral. The messages will change with each phase of the project and as stakeholder characterization is further refined. Potential messages for each phase of the project are presented below.

- Discovery Phase (April 2017 July 2017). Initial messages for the discovery phase will focus on raising awareness and promoting engagement. Messages will raise stakeholder awareness about the JLUS project and their proximity to the JLUS project area, addressing their potential curiosity and concerns about the activities taking place at Camp Grayling and Alpena CRTC, and promoting the unique opportunity to share their concerns through the JLUS process. Potential message: Your input on issues and concerns is important to identifying solutions that will benefit your community.
- Strategy and Planning Phase (August 2017 TBD). Messages for the strategy and planning phase will focus on reporting out the interim findings for the identified issues/conflicts uncovered in the discovery stage. Messages will focus on validating issues identified in the discovery phase and providing input on potential solutions. Potential message: Please tell the JLUS Project Team if we accurately captured your issues and concerns and contribute to developing possible solutions.
- Implementation Phase. Messages for the implementation phase will focus on presenting the final report findings and recommendations in both the Grayling and Alpena areas. This phase focuses on initiating the process of local municipal adoption of the JLUS report in effected communities.
 Potential message: The JLUS Project Team heard and incorporated your input throughout the



Above. JLUS June 2017 Community Survey Announcement

JLUS process and they are reflected in the final recommendations. It is now time to implement these recommendations which require continuous support to help execute the necessary actions to benefit the community.

A subset of the PC and TC members with experience in local communications will have the opportunity to review and comment on project-related messaging. This subset of PC and TC members will include the JLUS project officers, the Camp Grayling Community Relations Specialist, NEMCOG staff, and local economic directors, as well as other PC and TC members that







Above. JLUS Policy and Technical Committee Members touring Camp Grayling and Alpena ATRC

have an interest in providing constructive feedback on messaging.

PPP Component 3: Identifying and Creating Effective Stakeholder Involvement Opportunities and Educational Resources

This component of the PPP focuses on identifying and creating effective stakeholder involvement opportunities and educational resources.

Meetings, Tours, and Surveys

Stakeholder involvement opportunities include meetings, tours, interviews, and surveys. The JLUS Project Team selected this suite of stakeholder involvement opportunities to allow stakeholders a variety of options based on schedule constraints, communication preferences, and project needs. Each opportunity is described below in greater detail.

- Technical Committee and Policy Committee meetings. These meetings will be coordinated and facilitated by NEMCOG staff throughout the JLUS project. They will serve as working forums for these key stakeholders to provide input on JLUS project information and developing recommendations to address issues and concerns. The project website will include a project schedule and calendar of events for the TC and PC meetings.
- Camp Grayling JMTC and Alpena CRTC PC and TC member tours and issue identification sessions. The tours provide an opportunity for PC and TC members to better understand the mission and operations of Camp Grayling JMTC and Alpena CRTC during the discovery phase of the JLUS project. The tours also provide PC and TC members with an additional opportunity to discuss the JLUS project, goals, and objectives. An added benefit is promoting PC and TC team building, communication, and cooperation to benefit the overall JLUS process. The

- tours for Camp Grayling JMTC and Alpena CRTC took place on June 1 and June 5, 2017.
- Community meetings and input sessions. The JLUS process will provide broader stakeholder involvement opportunities using a series of community meetings and input sessions at each phase.
- Issue identification community meetings (Discovery Phase): The purpose of these meetings is to raise stakeholder awareness of the JLUS project and identify issues and concerns related to Camp Grayling JMTC and Alpena CRTC from local stakeholders. The initial community meetings and input sessions took place on June 1, 2017 for Alpena CRTC and June 6, 2017 for Camp Grayling. Appendix A contains agendas and a list of participants for these meetings.
- Issue report out community meetings (Strategy and Planning Phase): During these meetings, the JLUS Project Team will report out the issues and conflicts identified during the discovery phase of the JLUS process. These meetings will give local stakeholders the opportunity to validate the interim findings of the discovery phase, clarify any issues, and identify additional issues that were not adequately captured during the discovery phase. The PC meeting will be on the same day as the issue report out community meeting and also open to the public.
- Preliminary recommendations community meetings (Strategy and Planning Phase): These community meetings will provide stakeholders with the opportunity to voice their opinions and ideas on preliminary recommendations crafted to address issues and concerns. The JLUS Project Team will document stakeholder feedback on the preliminary recommendations and finalize the recommendations considering stakeholder feedback. The PC meeting will be on the same day as the preliminary recommendations community meeting and also open to the public.
- Final recommendations and implementation community meetings (Implementation Phase):
 The purpose of these final community meetings is to present the final report findings and recommendations to stakeholders, as well as initiate the early stages of the implementation process.
 This could include identifying steps needed for local municipal adoption of the JLUS report in affected communities.

- Stakeholder interviews. This stakeholder involvement strategy involves conducting oneon-one interviews with key stakeholders in the JLUS project area. Stakeholder interviews are critical to gaining an understanding of existing issues or situations that will contribute to the conflict/compatibility analysis of the JLUS project. Interviews also provide an opportunity to gain a deeper understanding pf stakeholder perceptions and opinions about compatibility and conflicts, as well as details on sensitive topics that stakeholders may feel uncomfortable discussing in a group setting. This information will not only feed into development of management strategies, but will also assist in refining stakeholder characterization for the PPP and future stakeholder involvement and education activities in the latter stages of the JLUS process. Appendix B contains the survey questions developed for the JLUS project administered both in-person and via telephone.
- Community surveys. The community surveys are another stakeholder involvement mechanism to allow a wider range of stakeholders in the JLUS project area to share their opinion. The community survey questions are the same as those found in Appendix B, but the responses are self-entered without facilitation assistance from JLUS Project Team members. Ensuring widespread participation in the community survey is a potential challenge that will likely require an iterative approach to make stakeholders aware of the survey, educate stakeholders on the benefits of participating in the survey, and motivate participation. As such, a multipronged approach that capitalizes on opportunities as they arise to communicate the survey with the public

JLUS Educational Resources

Stakeholder educational resources include meeting announcements, fact sheets, presentations, project website, and press releases. The JLUS Project Team selected this suite of stakeholder educational resources to provide stakeholders with a variety of formats based on communication preferences and project needs. Each educational resource is described below in greater detail.



- JLUS Project Website. NEMCOG staff created a
 JLUS project web page within the current NEMCOG
 website that provides comprehensive project
 information. The project website is available at
 http://www.discovernortheastmichigan.org/jlus.asp.
 The JLUS Project Team will update the project web
 pages throughout the JLUS project. It is the primary
 source of educational information on the JLUS
 project. All stakeholder involvement opportunities
 and educational resources will be available to
 stakeholders, including the link to the community
 surveys.
- JLUS Project Fact Sheets/Meeting
 Announcements. This educational resource
 will provide an easy-to-understand summary of
 the JLUS project, including an overview of the
 project purpose, expected outcomes, involvement
 opportunities during the process, and where to
 obtain additional information. For each of the
 community meetings described above, the JLUS
 Project Team uses the project fact sheet as a
 meeting announcement. The project fact sheet
 will be updated with new project information (e.g.,
 identified issues) and updated meeting information.
 Appendix C provides examples of the project fact
 sheet/initial meeting announcements.
- JLUS Project Survey Announcement. This
 resource will announce the availability of the
 community survey to stakeholders in the JLUS
 project area and provide a link to the survey
 on the JLUS Project web page hosted by
 NEMCOG. Appendix D contains the project survey
 announcement.
- JLUS Presentations. For each community meeting, the JLUS Project Team will develop a presentation that provides context for the JLUS project, a review of the process and the current process status, as well as information related to the current phase of the project. The presentations will be made available on the project website after each meeting.
- JLUS Press Releases. The JLUS Project Team will
 develop press releases announcing stakeholder
 involvement activities related to the JLUS
 project. This will be done in coordination with the
 community relations staff at Camp Grayling JMTC
 and Alpena CRTC to ensure a consistent JLUS
 project message. The press releases will target
 print media and offer educational background on

the JLUS project goals and process, including the link to the JLUS project web pages, to promote comprehensive news stories on the process.

PPP Component 4: Identifying Effective Distribution Channels and Mechanisms

This component of the PPP focuses on effective distribution channels and mechanisms in the JLUS project area. Ensuring meaningful participation in stakeholder involvement opportunities and effective delivery of educational resources requires that information successfully reaches targeted stakeholders. For purposes of the JLUS project, the JLUS Project Team employs both a targeted and ripple approach to distribute information. Both of these approaches are described below.

Targeted Approach: This approach ensures delivery of information directly to the intended targeted stakeholders. Members of the PC and the TC are key stakeholders in the JLUS Project. When the JLUS Project Team distributes stakeholder involvement opportunity information and project educational resources to the PC and TC members, key stakeholders directly receive that information. The targeted approach involves email as the primary distribution channel to PC and TC members, as well as PC and TC meetings.

Ripple Approach: This approach focuses on enlisting the help of NEMCOG and the JLUS PC and TC members to use their existing distribution mechanisms, such as newsletters, websites, email distribution lists, social media sites, meetings, and community bulletin boards, to further disseminate information on JLUS project stakeholder involvement opportunities and educational resources to their organizational members and constituents. For example, the Camp Grayling JMTC Community Relations Specialist distributes notification of range activities on a regular basis to local property owners' associations and maintains a Camp Grayling JMTC Facebook page. The JLUS Project Team requested that the Camp Grayling JMTC Community Relations

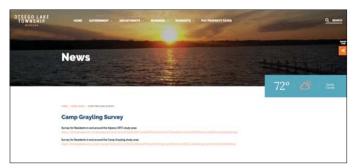


Figure 1. Otsego Lake Township website promoting the JLUS community survey.

Specialist post information about the community survey on the Camp Grayling JMTC Facebook page where this information has been shared. In addition, the JLUS Project Team will email information about stakeholder involvement opportunities to individuals who attend community meetings with a request to help share the information with neighbors. Given the size of the JLUS project area, as well as resource constraints, the ripple approach leverages existing stakeholder contacts for minimal project investment. Another advantage of this approach is the familiarity local stakeholders have with these local organizations and elected officials; trust and familiarity with the messenger can help to increase participation.

Each approach described above rely on specific distribution mechanisms. Each distribution mechanism will reach different stakeholder subgroups. The suite of distribution mechanisms will expand over time as the JLUS Project Team develops a more refined understanding of stakeholder communication preferences and most effective distribution channels. Key distribution mechanisms are described in more detail below.

- Email distribution lists. NEMCOG and the JLUSPC and TC email distribution lists is the primary distribution mechanism to engage these stakeholders in Committee activities. The JLUS Project Team asks members on this email distribution list to forward community information to relevant stakeholders using their email distribution lists.
- Newsletters. NEMCOG and many of the JLUS PC and TC members, as well as other stakeholder



Figure 2. JLUS survey news story on WATZ website.

organizations, develop and distribute regular newsletters for both mail and electronic distribution. For example, the Grayling Regional Chamber of Commerce develops and posts a weekly newsletter and included information about the JLUS survey in the June 29 newsletter.

 Websites. As discussed, the primary project information distribution channel is the JLUS Project web pages hosted on the NEMCOG website. Using the ripple approach, the JLUS Project Team is encouraging PC and TC members to post links to the JLUS Project web pages on their own organizational websites and encourage other stakeholders to do the same. For example, the Enchanted Forest Property Owners' Association posted JLUS survey





Figure 3. JLUS Survey postings on Camp Grayling and Crawford County Wildfire Facebook pages

information and a link to the JLUS web page on the association's main website, as well as Alpena Township and Otsego Lake Township, as shown in Figure 1. The JLUS Project Team will encourage PC and TC members to continually post information on their websites to help disseminate information throughout the JLUS project.

- **Local media.** Both newspaper and radio are key distribution mechanisms in the JLUS project area. Experience shared by NEMCOG staff and the Camp Grayling JMTC Community Relations Specialist indicate that local residents rely heavily on newspaper (Crawford County Avalanche and Alpena News) Stakeholders attending the initial community meeting for Camp Grayling on June 6 indicated that the primary source of meeting information was the Crawford County Avalanche. The Houghton Lake Resorter also included information on their website about the JLUS community survey. Radio is another popular distribution mechanism in the JLUS project area; in addition to airing news stories, radio stations often have websites that also post news. For example, WATZ aired a story about the JLUS community survey and posted a story on their website. The Camp Grayling Community Relations Specialist has an existing relationship with local newspapers and radio; therefore, promotion of the JLUS related events and surveys can come from Camp Grayling, particularly in conjunction with media coverage related to key activities, such as Northern Strike scheduled for July 29 through August 12, 2017.
- Social media. This distribution mechanism reaches a younger demographic within the JLUS project area, but is assumed to be less effective than newspaper and radio. Grayling Visitors Bureau posted information on the initial community meetings on the bureau's Facebook page, resulting in 31 shares. The Camp Grayling

- Community Relations Specialist updates the Camp Grayling Facebook page on a regular basis and included information on the JLUS community survey, which was then further shared. It is possible search Facebook to identify groups discussing Alpena CRTC and Camp Grayling issues and then request that they post JLUS project information. The JLUS Project Team found a Crawford County Wildfire group that has over 1,000 members that posts information on Camp Grayling's controlled burns. A simple message request led to the posting of the survey information on the group's Facebook page.
- Flyer drops and posting. Through the ripple approach, PC/TC members are encouraged to print and drop JLUS project flyers that announce community meetings and survey availability at local businesses, chambers of commerce, libraries, and other locations frequented by local stakeholders. The Camp Grayling Community Relations Specialist uses this approach to post range activities at a local bakery, barbershop, restaurants, and grocery stores. NEMCOG staff have dropped flyers at visitor centers.
- Direct mailings. This is a distribution mechanism that would reach local residents in a very direct manner. However, this distribution mechanism is both time-consuming and more expensive than other distribution mechanisms. It could, however, be useful in targeted areas within the JLUS project area where the JLUS Project Team feels more engagement from stakeholders is necessary. It could be beneficial to consider if online survey numbers remain low as the project moves out of the Discovery Phase and more data are needed to characterize issues and concerns.

PPP Component 5: Assessing Effectiveness

This PPP component focuses on assessing the effectiveness of stakeholder involvement activities and educational efforts. Feedback from stakeholders on involvement activities will help the JLUS Project Team determine if there are changes necessary for subsequent activities to improve effectiveness. This information can help to sustain stakeholder participation in the process over time. Mechanisms include workshop evaluation forms, interview questions, and tracking participation rates over the course of the project.

Public Participation Plan Activities and Schedule

Table 2, JLUS Project Public Participation Plan Activities, Audiences, Distribution Channels, Roles, and Effectiveness Metrics, presents the PPP schedule. This schedule is likely to evolve over time, depending on the overall JLUS project schedule, as well as factors such as stakeholder availability, facility availability, and other planned activities scheduled at the Camp Grayling JMTC and Alpena Joint Training Center CRTC. Table 2 also identifies PPP roles and responsibilities for PPP activities under each component. Subsequent versions of the PPP will provide a status update on the activities and the metrics.



Table 2. JLUS Project Public Participation Plan Activities, Audiences, Distribution Channels, Roles, and Effectiveness Metrics

Involvement and Outreach Format	Target Audiences	Distribution Channels and Dates	JLUS Project Team Lead	Effectiveness Metrics
Discovery Phase				
Objectives: Increase awareness of JLUS process and motivate p	participation in meetings and	d survey.		
Messaging: Your input on issues and concerns is important to ic	lentifying solutions that will	benefit your community.		
JLUS Website	All stakeholders in	Link provided on all communications; updates occur throughout project	NEMCOG (web page update)	# of views and page visits
(Status: Complete)	project area		Tetra Tech (content)	
PC/TC Tour and Issue Identification Session invitation in electronic one-page pdf or hard copy flyer	PC and TC members	Emailed to all PC/TC members; two weeks prior to meeting	JLUS Project Team	# of RSVPs
(Status: Complete)				
PC/TC Tour and Issue Identification Session	PC and TC members	Alpena CRTC and Camp Grayling facilities	JLUS Project Team	# of participants
(Status: Complete)			Camp Grayling staff Alpena CRTC staff	
Initial project fact sheet/community meeting announcement	All stakeholders in	PC/TC targeted email	JLUS Project Team	# of postings; # of meeting participants
electronic one-page pdf or hard copy as flyer	project area	PC/TC ripple (email, social media, websites); two weeks prior to meeting	PC/TC members	
(Status: Complete)				
Initial community meetings	All stakeholders in	NOAA Maritime Heritage Center (Alpena CRTC)	JLUS Project Team	# of meeting participants; meeting
(Status: Complete)	project area	Kirtland Health Sciences Center (Camp Grayling)		evaluation responses
Community survey announcement electronic one-page pdf or	All stakeholders in	PC/TC targeted email	JLUS Project Team	# of postings; # of survey participants
hard copy flyer	project area	PC/TC ripple (email, social media, websites)	PC/TC members	
(Status: Complete) Community survey	All stakeholders in	PC/TC targeted email	JLUS Project Team	# of online search results for survey
(Status: Ongoing)	project area	PC/TC ripple (email, social media, websites)	PC/TC members	mentions; # of completed surveys
(Status, Origonia)		Specific help requested from Camp Grayling Community Relations Specialist to include in Northern Strike related press releases and open houses (prior to July 29)	PC/TC members	
Stakeholder interviews	Key stakeholders	JLUS Project Team one-on-one discussions coordinated during initial	JLUS Project Team	# of completed interviews
(Status: Ongoing)	identified by JLUS Project Team	meetings; follow-up phone calls		
JLUS project fact sheet with opportunities for participation	All stakeholders	JLUS website for easy downloading and printing	JLUS Project Team	# of fact sheets distributed; # of meeting
(Status: In development once new PC/TC dates established)				participants
Strategy and Planning Phase				
Objective: Increase and sustain participation in the JLUS proce	ss and verify the issues and	concerns compiled during the Discovery Phase, while seeking input on possible sol	utions and recommendations to	generate early buy-in for implementation.
Messaging: Please tell the JLUS Project Team if we accurately c	aptured your issues and con	cerns and contribute to developing possible solutions.		
JLUS Website	All stakeholders in	Link provided on all communications; updates occur throughout project	NEMCOG (web page update)	# of views and page visits
	project area		Tetra Tech (content)	
Issue report out community meeting announcements	All stakeholders in	PC/TC targeted email	JLUS Project Team	# of meeting participants
(electronic one-page pdf or hard copy as flyer)	project area	PC/TC ripple (email, social media, websites); two weeks prior to meeting	PC/TC members	
		Follow up with targeted outreach to property owners' associations, local businesses,		



Table 2. JLUS Project Public Participation Plan Activities, Audiences, Distribution Channels, Roles, and Effectiveness Metrics (continued)

Involvement and Outreach Format	Target Audiences	Distribution Channels and Dates	JLUS Project Team Lead	Effectiveness Metrics
Issue report out community meetings	All stakeholders in project area	Select facilities in project area; possibly varied from initial community meeting locations based on stakeholder feedback	JLUS Project Team	# of meeting participants; meeting evaluation responses
Preliminary recommendation community meeting	All stakeholders in	PC/TC targeted email	JLUS Project Team	# of participants
announcements (electronic one-page pdf or hard copy as flyer)	project area	PC/TC ripple (email, social media, websites); two weeks prior to meeting	PC/TC members	
		Follow up with targeted outreach to property owners' associations, local businesses, chambers of commerce		
Preliminary recommendation community meeting	All stakeholders in project area	Select facilities in project area; possibly varied from initial community meeting locations based on stakeholder feedback	JLUS Project Team	# of meeting participants; meeting evaluation responses
Objective: Solidify support for final JLUS recommendations and Messaging: The JLUS Project Team heard and incorporated you	r input throughout the JLUS	process into the final recommendations that now require your support and action	to benefit the community.	
JLUS Website	All stakeholders in project area	Link provided on all communications; updates occur throughout project	NEMCOG (web page update) Tetra Tech (content)	# of views and page visits
Final recommendations and implementation community	All stakeholders in	PC/TC targeted email	JLUS Project Team	# of meeting participants
meetings announcements (electronic one-page pdf or hard copy as flyer)	project area	PC/TC ripple (email, social media, websites); two weeks prior to meeting	PC/TC members	
copy as nyer)		Follow up with targeted outreach to property owners' associations, local businesses,		
Final recommendations and implementation community meetings	All stakeholders in project area	Select facilities in project area; possibly varied from initial community meeting locations based on stakeholder feedback	JLUS Project Team	# of meeting participants; meeting evaluation responses





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CREACOFOOD COUNTY

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RSVP for Tours

Alpena JTC - June 1

- Adam Poll, Planning & Development Director, City of Alpena
- Steve Smigelski, Alpena County Airport Manager
- LTC Theresa Brown, Camp Grayling
- SGM Ryba, Camp Grayling
- SFC Jeremie Mead, Camp Grayling
- V 6. Ken Lobert, Ossineke Township Supervisor
- Matt Waligora, Mayor, City of Alpena
- ∠ 8. Scott Thayer, Michigan Department of Transportation
- Brian Blumline, Capt, PE, MIANG
- 10: Susan Thiel, MDNR
- .19 James Booth, Big Creek Township Supervisor
- N 12. Ken Glasser, Otsego County Board of Commissioners
- 13. Shelley Pinkelman, Frederic Township
- i 14. Michael Grohowski, Krakow Twp Supervisor
- 15. Scott Koproski, US Fish & Wildlife Service
- 16. Matt McCauley, Networks Northwest
- 17. Nathan Skibee, Alpena Township Supervisor
- 18. Mark Ignash, MEDC
- *l* 19. Dave Post, Hillman Village Manager
- 20. Myron McIntire, Hillman Village President
- 21. Julie Lowe, MDEQ
- 22. Rob Pallarito, Otsego County Commissioner
- 23. Denise Pallarito, Legislative Director for Representative Tristan Cole
- 24. James Zakshesky, Posen Fownship Supervisor
- Lisa Kruse, State Env. Quality Analyst, MI ANG Alpena CRTC
- 26. Cody Werth, Wilson Township
- 27. Jeff Gray, Thunder Bay National Marine Sanctuary
- 28. Howard Lumsden, Long Rapids Township
- 29. Denise Cline, NEMCOG
- 30. Diane Rekowski, NEMCOG
- 32. Julianze Deco 31. Ethan Cline, NEMICOG Intern

Alpena Issues Identification Session only (afternoon)

Jim Klarich, Target Alpena

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MARK Bauker-JURKOVICH

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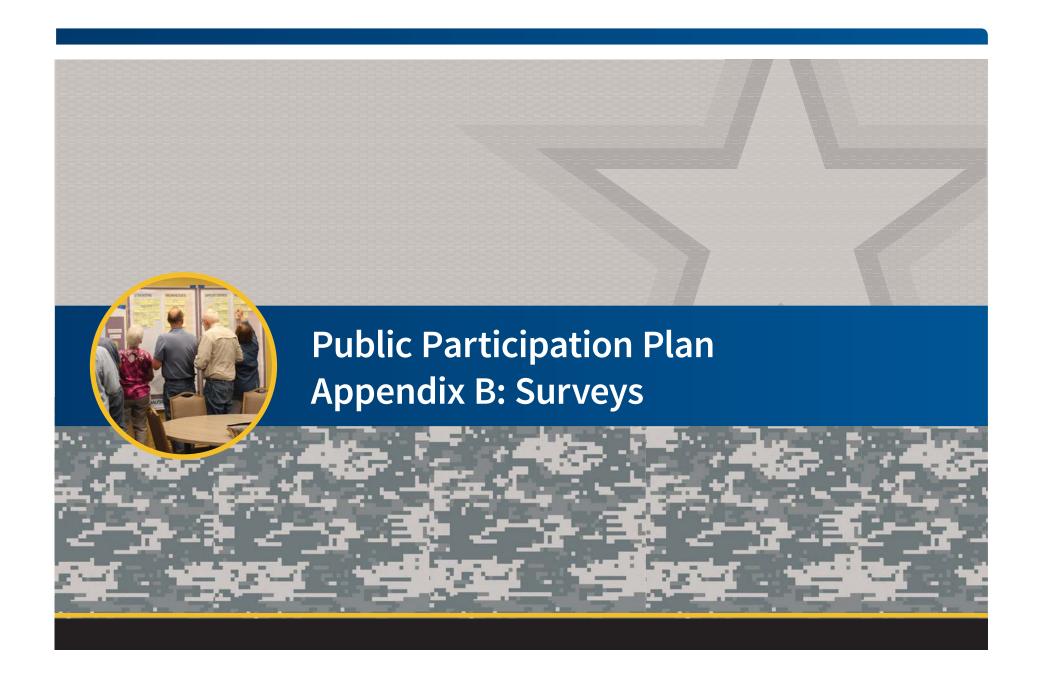
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Camp Grayling JMTC – June 5

- Rob Pallarito, Otsego County Commissioner
- Denise Pallarito, Legislative Director for Representative Tristan Cole
- Kim VanNuck, Beaver Creek Township Supervisor
- 4. Ken Lobert, Ossineke Township Supervisor
- Jay Sweat, Office of Economic Adjustment, US Department of Defense
- **"**Б Scott Thayer, Michigan Department of Transportation
- George Banker, Bear Lake Township Supervisor
- Marc Dedenbach, Grayling Township Planning Commission
- Scott Kruger, Antrim County Commissioner
- √10. Denise Matteini, Otsego Lake Township
- 11. Margaret Black, Otsego Lake Township-
- Dave Stephenson, Crawford County Board Chair
- 13. Susan Thiel, WIDNR
- 14. James Booth, Big Creek Township Supervisor
- 🕽 15. Ken Glasser, Otsego County Board of Commissioners
- 16. Shelley Pinkelman, Frederic Township
- 🛂 17. William Johnson, Frederic Township
- 🔰 18. William Curnalia, Higgins Township
- 19. Erich Podjaske, City of Grayling
- 20. Doug Baum, City of Gray 198
- 🕯 21. Alayne Hansen, Michigan Works
- 22-Matt McCauley, Networks Northwest
- 23. Nathan Skibso, Alpana Township Supervisor
- 24. Dave Post, Hillman Village Manager
- 25. Myron McIntire, Hillman Village President. 4
- 26. Julie Lowe, MDEQ |
- 27. Mary Sanders, Hayes Township Supervisor
- 🔏8. Cody Werth, Wilson Township
- 29. Abigail Ertel, Huron Pines
- 30. Edward Nellist, Supervisor
- 🕽 31. Howard Lumsden, Long Rapids Township
- Denise Clims, NEMACOG.
- 33. Diane Rekowski, NEMCOG
- 34. Ethan Cline, NEMCOG Intern-
- 🖣 35. Patty O'Donnell, MDOT North Region Planner

Mike Rowbse -Julienna New



Resident Survey for Areas Surrounding Alpena Combat Readiness Training Center (CRTC)

7. issues	7. Do you have any concerns about military installation operations with regard to noise, traffic, or other issues around Alpena CRTC? Please select all that apply?
	Noise
	Traffic
	Recreational Access
	Other
Comments:	ients:
8. or gen	8. Do you have concerns about military installation operations with regard to public health, safety, housing, or general welfare around Alpena CRTC? Please select all that apply.
	Public health
	Safety, housing
	General welfare
	All of the above
□ Nor	None of the above
9.	Do you believe that current or future missions of Alpena CRTC effect your property value?
	Increases the value (>10% than if the Base wasn't there)
	Decreases the value (>10% than if the Base wasn't there)
	Has no effect on the value
Comments:	nents:
10.	Have you ever participated in a military sponsored community event? Circle one
Yes -	Yes - Which one(s)? No
Comments:	nents:



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11.	Do you believe th	ıat Alpena CRT	C has a positive	impact on the surroundir	Do you believe that Alpena CRTC has a positive impact on the surrounding communities' quality of life?
	Yes				
	N _o				
	Unsure				
Comments:	ents:				
12.	How would you rate your agreement with this statement:	ate your agreer	nent with this sta	atement:	
Alpena	Alpena CRTC is a significant contributor to the local economy?	ant contributor	to the local ecor	nomy?	
Strong	Strongly Disagree [Disagree	Agree	Strongly Agree	
If you a	answered Strongly	Disagree or Di	sagree, then plea	If you answered Strongly Disagree or Disagree, then please describe what is:	
ä	Alpena CRTC's s	ignificant econ	omic contribution	Alpena CRTC's significant economic contributions have been (check up to 2)	0 2)
	Jobs				
	Local Attraction				
	Construction				
	Other				
	Unsure				
14.	What is your imp	ression of Alpe	na CRTC's relati	onship with surrounding I	What is your impression of Alpena CRTC's relationship with surrounding property and business owners?
Negative		Somewhat positive	Positive	Very positive	Unsure
Comments:	ents:				
15.	How would you rate your agreement with this statement:	ate your agreer	nent with this sta	atement:	
Our loc	Our local businesses find it easy to conduct business with Alpena CRTC?	it easy to cond	duct business witl	h Alpena CRTC?	
Strong	Strongly Disagree [Disagree	Agree	Strongly Agree	Unsure



Ques	Questions relating to local planning.
16.	Are you familiar with NEMCOG? Yes No
17.	Are you familiar with any of the comprehensive plans for your area?
	Yes
	No
	Unsure
18.	Our Comprehensive Plan recognizes Alpena CRTC as a significant local resource?
Strong	Strongly Disagree Disagree Agree Strongly Agree Unsure
19. the fol	19. Do you believe that future missions and potential growth of Alpena CRTC will have a significant effect on the following infrastructure capacity? Please check all that apply.
	Water
	Sewer
	Electricity
	All of the above
	None of the above
Comments:	lents:
	Do you believe l'enewable l'esoulces such as willo and solat energy are vitat to the area?
	Yes
	No
	Unsure
21.	Do you see current and/or future land use conflicts occurring around Alpena CRTC?
Comments:	ients:





Resident Survey for Areas Surrounding Camp Grayling Joint Military Training Center (JMTC)

	In what City, Village, or Lownship do you reside?
5	Are you (Please check one):
	On the Planning Commission for your area
	A Municipal staff member
	An Elected official
	A Resident
ώ	What is you gender? Male Female
4.	What range does your age fall into?
	18 an under
	19 - 30
	31 - 50
	51 - 64
	65 plus
Ques	Questions relating to your perceptions of Camp Grayling.
5	How familiar are you with Camp Grayling and the military operations that take place there?
Unfamiliar	iliar Somewhat Familiar Familiar Very familiar
ნ.	Are you comfortable with military operations at Camp Grayling?
Not Co	Not Comfortable Somewhat Comfortable Comfortable
Comments:	ents:

public health, sa	7. Do you have any concerns about military installation operations with regard to noise, traffic, or other	sues a
	sues around Camp Grayling? Please select all that apply?	
	sues around Camp Grayling? Please select all that apply? Noise	
	sues around Camp Grayling? Please select all that apply? Noise Traffic	
	sues around Camp Grayling? Please select all that apply? Noise Traffic Recreational Access	
	sues around Camp Grayling? Please select all that apply? Noise Traffic Recreational Access Other	
	sues around Camp Grayling? Please select all that apply? Noise Traffic Recreational Access Other	□ Noise □ Traffic □ Recreational Access □ Other
	sues around Camp Grayling? Please select all that apply? Noise Traffic Recreational Access Other omments:	Noise Traffic Noise Other
) public health, safety, housing	sues around Camp Grayling? Please select all that apply? Noise Traffic Recreational Access Other omments:	omme
	sues around Camp Grayling? Please select all that apply? Noise Traffic Recreational Access Other Do you have concerns about military installation operations with regard to public health, safety, housing, general welfare around Camp Grayling? Please select all that apply.	 □ Noise □ Traffic □ Recreational Access □ Other Comments:
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	sues around Camp Grayling? Please select all that apply? Noise Traffic Recreational Access Other Omments: Do you have concerns about military installation operations with regard to public health, safety, housing. Public health Safety, housing General welfare None of the above None of the above None of the above Hone of the above All of the above (>10% than if the Base wasn' there) Decreases the value (>10% than if the Base wasn' there) Has no effect on the value Has no effect on the value	gener gener
	sues around Camp Grayling? Please select all that apply? Noise Traffic Recreational Access Other Omments: Do you have concerns about military installation operations with regard to public health, salety, housing. Public health Safety, housing General welfare around Camp Grayling? Please select all that apply. Public health Safety, housing General welfare All of the above None of the above Do you believe that current or future missions of Camp Grayling effect your property value? Increases the value (>10% than if the Base wasn't there) Decreases the value (>10% than if the Base wasn't there) Decreases the value (>10% than if the Base wasn't there) None of the above value (>10% than if the Base wasn't there) None of the above value (>10% than if the Base wasn't there)	gener gener
	sues around Camp Grayling? Please select all that apply? Noise Traffic Recreational Access Other Omments: Public health Safety, housing General welfare around Camp Grayling? Please select all that apply. Public health Safety, housing General welfare All of the above None of the above Increases the value (>10% than if the Base wasn' t there) Decreases the value (>10% than if the Base wasn' t there) Has no effect on the value Subject on the value (>10% than if the Base wasn' t there) None of the above onments: No ever participated in a military sponsored community event? Circle one Subject on the value (>10% than if the Base wasn' t there) No ever participated in a military sponsored community event? Circle one	gener gener



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11.	Do you believe	that Camp Gray	'ling has a positiv	ve impact on the surroun	Do you believe that Camp Grayling has a positive impact on the surrounding communities' quality of life?
	Yes				
	No				
	Unsure				
Comments:	ents:				
12.	How would you	How would you rate your agreement with this statement:	ment with this st	atement:	
Camp	Grayling is a sig	Camp Grayling is a significant contributor to the local economy?	or to the local ec	onomy?	
Strongl	Strongly Disagree	Disagree	Agree	Strongly Agree	
If you a	ınswered Strono	yly Disagree or Di	isagree, then ple	If you answered Strongly Disagree or Disagree, then please describe what is:	
13.	Camp Grayling	y's significant eco	nomic contributi	Camp Grayling's significant economic contributions have been (check up to 2)	o to 2)
	Jobs				
	Local Attraction	ם			
	Construction				
	Other				
	Unsure				
14.	What is your ir	npression of Carr	າp Grayling's rela	ationship with surroundin	What is your impression of Camp Grayling's relationship with surrounding property and business owners?
Negative		Somewhat positive	Positive	Very positive	Unsure
Comments:	ents:				
		-			
5	How would you	How would you rate your agreement with this statement:	ment with this st	atement:	
Our loc	al businesses fi	nd it easy to cond	duct business wi	Our local businesses find it easy to conduct business with Camp Grayling?	
Strongl	Strongly Disagree	Disagree	Agree	Strongly Agree	Unsure



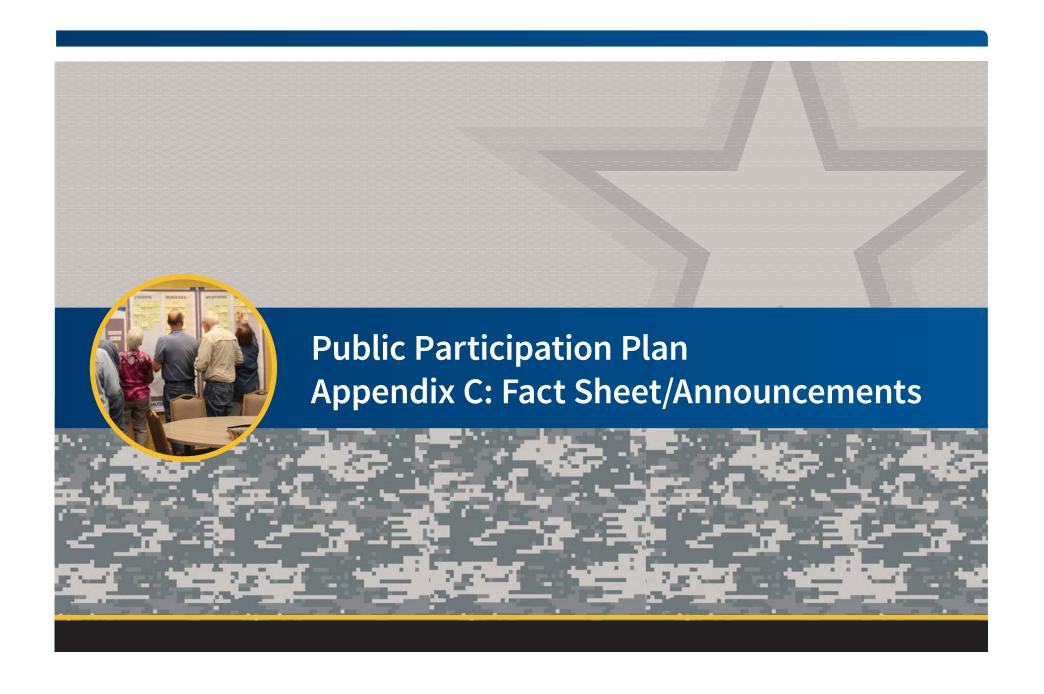
Ques	Questions relating to local planning.
16.	Are you familiar with NEMCOG? Yes No
17.	Are you familiar with any of the comprehensive plans for your area?
	Yes
	No
	Unsure
18.	Our Comprehensive Plan recognizes Camp Grayling as a significant local resource?
Strong	Strongly Disagree Disagree Agree Strongly Agree Unsure
19. the foll	19. Do you believe that future missions and potential growth of Camp Grayling will have a significant effect on the following infrastructure capacity? Please check all that apply.
	Water
	Sewer
	Electricity
	All of the above
	None of the above
Comments:	ents:
	No.
	Unsure
21. Do Comments:	Do you see current and/or future land use conflicts occurring around Camp Grayling?



4

Would you like to receive updates on the JLUS process? If so please leave us your name, email or address.	ave us yo	please le	orocess? If so	on the JLUS	ceive updates o	ould you like to rec	\ \ \ \
Unsure		Strongly Agree	Stron	Agree	Disagree	Strongly Disagree	၁ တ္
27. How would you rate your agreement with this statement: Coordination/communication between Camp Grayling and local communities facilitates an efficient flow of traffic.	nities facili	nt:	h this statemer	greement wit en Camp Gr	How would you rate your agreement with this statement: ation/communication between Camp Grayling and local of	7. How would y oordination/commu	27. Coo
Unsure		Strongly Agree	Stron	Agree	Disagree	Strongly Disagree Comments:	က တ္
Municipal transportation plans for Camp Grayling are reasonable? (i.e. the transportation system can tely accommodate the current volume of traffic, the quality of the roads support the volume)	e? (i.e. the roads sup	easonabl	Grayling are r traffic, the qua	ns for Camp	ansportation pla	equat	26. ade
			olanning.	ortation t	ing to transp	Ouestions relating to transportation planning.	O
Unsure		Strongly Agree	Stron	Agree	Disagree	Strongly Disagree	လ္
			·	nent controls	am in support of development controls	_	25.
Unsure		Strongly Agree	Stron	Agree	Disagree	Strongly Disagree	ည္
		effect.	ore zoning in e	ful to have m	I feel it would be more helpful to have more zoning in effect.		24.
Unsure		Strongly Agree	Stron	Agree	Disagree	Strongly Disagree	\mathfrak{S}
The local zoning ordinances, currently in place, protect residents from adverse impacts from military initiatives at the local installation.	s from adv	t resident:	n place, protec	s, currently in ation.	ning ordinances the local instalk	ning	23. trai
Unsure		Strongly Agree	Stron	Agree	Disagree	Strongly Disagree	လ္ဆ
		າmunity.	nent in my com	ver developn	There is sufficient control over development in my community		22.







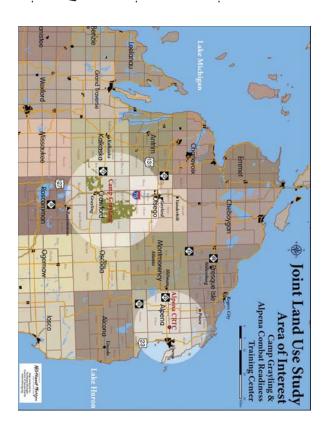
Working Together to Build Stronger Local Communities

Community Meetings Training Center Joint Land Use Study (JLUS) he Camp Grayling and Alpena Combat Readiness

Do you live, work, or recreate near the Alpena Combat Readiness Training Center or Camp Grayling?

Have you wondered about the military installations and how they contribute to our economy?

What are the issues, concerns, and questions you have about the compatibility of the military missions with the surrounding communities?



about the JLUS project, and share your issues, concerns, and questions. Light snacks will be provided interested residents and business owners to hear a presentation about the military installations, learn Camp Grayling and the Alpena Combat Readiness Training Center, local community officials, and other Northeast Michigan Council of Governments invites you to participate in upcoming public meetings for the JLUS project that will address the issues related to military installations in our communities. Join staff from





Alpena Combat Readiness Training Center Public Meeting

Maritime Heritage Center (NOAA) Sanctuary Theater, 500 W. Fletcher Street, Alpena, MI Thursday, June 1, 2017 7:00 pm - 9:00 pm

Camp Grayling Public Meeting

Kirtland Health Sciences Center, Community Room B, 4800 W. 4 Mile Road, Grayling, MI Tuesday, June 6, 2017 | 7:00 pm-9:00 pm



Joint Land Use Study (JLUS) Policy and Technical Committee members The Northeast Michigan Council of Governments invites to participate in the

Camp Grayling and the Alpena Combat Readiness **Training Center JLUS Installation Tours** and Issues Identification Discussion





Alpena Joint Training Center Installation Tour and Issues Identification Discussion Thursday, June 1, 2017

9:00 am – 12:00 pm Installation Tour and Lunch (details provided upon receiving RSVP)

1:30 pm – 4:00 pm Issues Identification Discussion at the Maritime Heritage Center (NOAA) Education Room,

500 W. Fletcher Street, Alpena, MI

(Please consider staying for the JLUS Public Meeting from 7:00 pm – 9:00 pm in the Maritime Heritage Center Sanctuary Theater)

Camp Grayling Joint Maneuver Training Center Installation Tour and Issues Identification Discussion

Monday June 5, 2017

9:00 am – 4:00 pm Installation Tour and Lunch (details provided upon receiving RSVP)

Tuesday, June 6, 2017

9:00 am - 11:30 am Issues Identification Discussion

at the Grayling Township Hall, 2090 Viking Way, Grayling, MI

Kirtland Health Sciences Center, Community Room B, 4800 W. 4 Mile Road, Grayling, MI) (Please consider attending the JLUS Public Meeting from 7:00 pm – 9:00 pm

RSVPs are required to participate in the installation tours.

RSVPs due no later than 12:00 pm Friday, May 26. Anyone who has not provided an RSVP will not appear on (734) 648-9295 (direct phone line), (989) 705-3730 (main office), (989) 705-3729 (fax) or dmcline@nemcog.org. the installation security list and will not be able to participate in the tour. You will receive additional details All Policy Committee and Technical Committee members should RSVP for the installation tours to Denise Cline, Deputy Director/Chief Planner, Northeast Michigan Council of Governments about the tour logistics upon submitting your RSVP





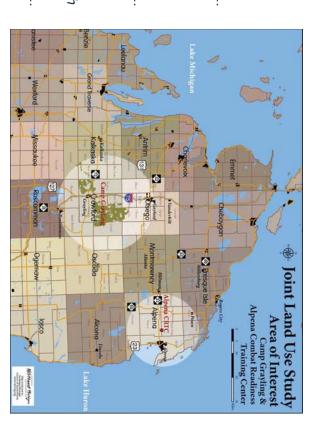
Working Together to Build Stronger Local Communities

COMMUNITY SURVEY Training Center Joint Land Use Study (JLUS) The Camp Grayling and Alpena Combat Readiness

Do you live, work, or recreate near the Alpena Combat Readiness Training Center or Camp Grayling?

How do you feel these military installations affect your quality of life and the local economy?

What are the issues, concerns, and questions you have about the compatibility of the military missions with the surrounding communities?



(JLUS) team identify problems and solutions concerns through a community survey. Your input will help the Joint Land Use Study Northeast Michigan Council of Governments invites you to share your opinion and



http://www.discovernortheastmichigan.org/jlus.asp and take the survey that's right for you. Joint Land Use Study project website Go to the NEMCOG



If you would like a paper copy of the survey, please call NEMCOG at 989-705-3730 or email dmcline@nemcog.org





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